



Formycon AG

Nine-Month Results 2025

November 13, 2025
3:00 pm (CET)

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**Pure Play Biosimilars –
Agile, flexible, fast moving - with high quality track record**



**Maximizing our assets
along a clear path**



2024

Important year with many operational milestones successfully achieved

2025

Further transformation into a commercial company with two products on key global markets

Achieving and growing sustainable profitability with maturing pipeline

#TeamFormycon

Formycon

Biosimilar Experts

Strategic Levers creating Upside & Sustainability for long-term Success



Geographic Diversification

- Expanding access in **Emerging markets**
 - Brazil/**LATAM**
 - **MENA**
 - Sub-saharan **AFRICA**
- Maximizing market capture through **regional expertise** and **strong local partnerships**



Smart Portfolio

- **Smart portfolio mix:** Combining **blockbuster molecules** with **selective niche products**
- **Fully Leveraging opportunities from Streamlined Development**



Excellence & Innovation

- Device **technology** (Ophtha PFS)
- **Shaping regulatory landscape** with innovative approaches e.g. tailored study design



Lean development

- **Shorter development timelines**
- **Increased cost-efficiency** and **optimized capacities**
- **Leveraging Biosimilar experience** and **deploying AI**

9M 2025 OPERATIONAL MILESTONES

Strong operational YTD with multiple Achievements – Q4-Outlook with further important Milestones ahead

H1 2025		Q3 2025	Q4 2025 onwards
FYB201 Ophthalmology	 - Approvals in Brazil and partnership Africa/Subsahara PFS approval by EMA	✓ Launch of Pre-filled Syringe in Europe - First approvals in Africa	- Reintroduction in US (Q1 26) - Launches in LatAm
FYB202 Immunology	 - Launch of Otulf® in US, EU, UK, Canada, - Launch of Fymkina® in Germany	- Increasing Market penetration - Exclusive US distribution agreement between FK and CivicaScript	- Further contracting and ramp-up - Expansion into additional markets
FYB203 Ophthalmology	 Approvals in EU & UK Commercial deals for US (Valorum), EU (Teva), APAC (Lotus), Selected EU (Horus)	✓ Settlement to secure US Launch Date for Q4/2026 ✓ Commercial Deals for LatAm (Megalabs) and Australia (Actor)	- Continued EU litigation - Staggered Product launches*
FYB206 Immuno-Oncology	 Streamlined clinical study design established	Last Patient-In (Lotus PK Study) - Multiple Licensing interactions across geographies	- Last Patient-last visit - Results of clinical PK Study - License agreements
FYB208 Immunology	Process Development at commercial manufacturer	Technical Proof of Similarity Manufacturing process development	Further manufacturing scale-up and clinical Development

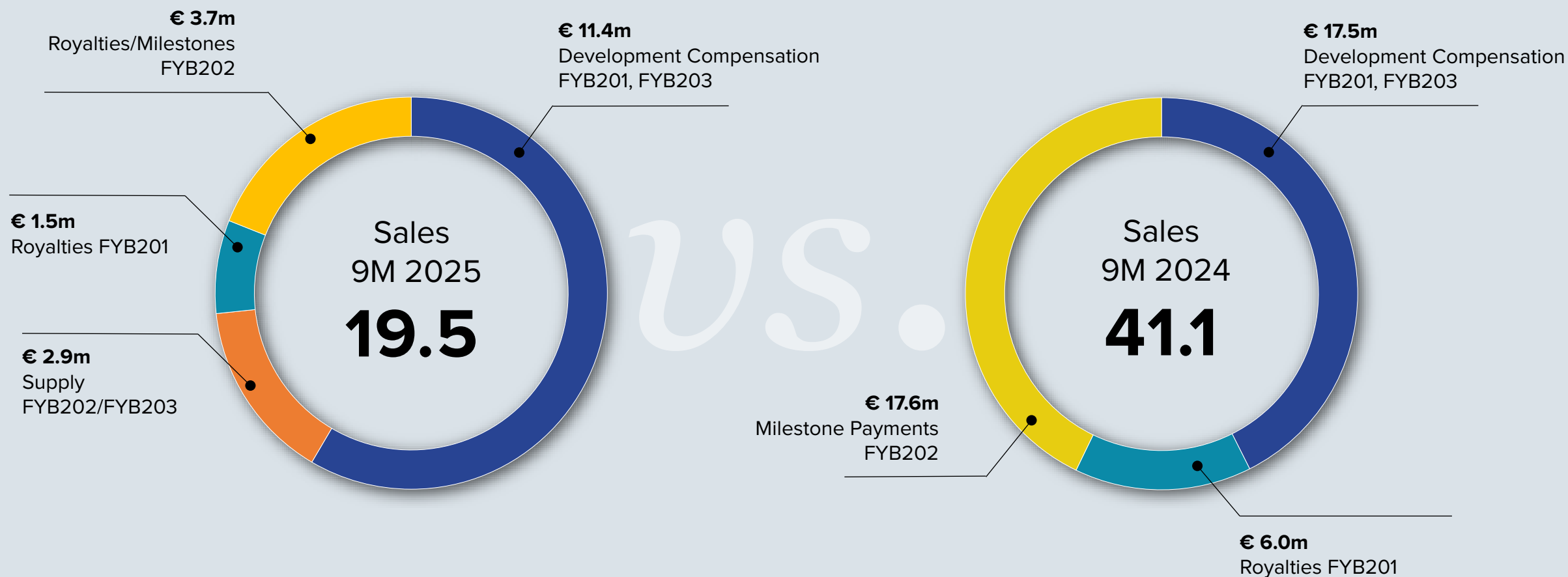
FINANCIAL PERFORMANCE AS OF SEPT. 30, 2025

Profit & Loss on track

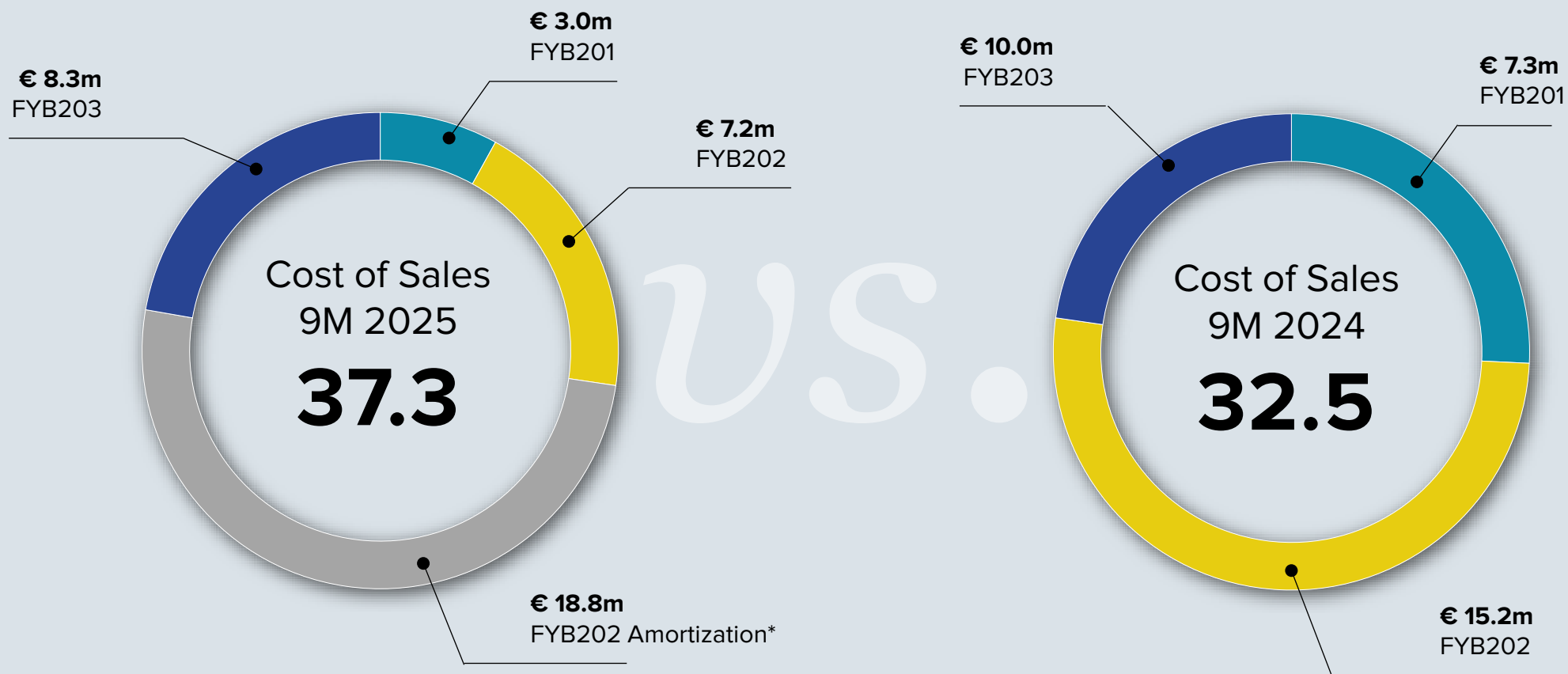
9M 2025 vs. 9M 2024 – Financials within expected range

In € million	9M 2025	9M 2024	Change Δ	Remarks
Sales	19.5	41.1	-21.6	– 2024 includes deferred milestone revenue FYB202 of 17.6m vs. FYB202 royalties/milestones of 3.7m in 2025 – 2024 includes 6.0m royalties FYB201 vs. 1.5m in 2025 – 2025 includes 2.9m supply FYB202 and FYB203
Cost of sales	-37.3	-32.5	-4.8	– 2024 includes 15.2m development cost FYB202 (milestones) vs. 7.2m in 2025 – Over-compensated by 18.8m amortization FYB202 which did not exist in 2024 – not EBITDA-relevant
R&D expenses	-9.5	-14.5	+5.0	– Reduced compared to 2024 due to reduced activities and phasing of early-stage pipeline
Other expenses	-14.4	-13.7	-1.3	– Decrease in consulting (e.g. uplisting) vs. ERP Implementation – Higher resource allocation to SG&A in 2025
EBITDA*	-21.4	-17.7	-3.7	– Amortization FYB202 of 18.8m in 2025 not included in EBITDA, leading to EBITDA on PY comparable level
Adjusted EBITDA	-21.7	2.9	-24.6	– 20.6m At equity result in 2024 vs. -0.3m in 2025, due to temporary “hold” of FYB201 in the US after Q1 2025
Capitalized development costs	31.9	24.7	+7.2	– Increase spendings on FYB206 clinics (started in June 2024 only)

Sales 9M 2025 *vs.* 9M 2024 – Changing Revenue structure



Cost of Sales 9M 2025 *vs.* 9M 2024 – Significantly reduced if adjusted for amortisation



Group asset Structure as of Sept. 30, 2025 vs. Dec. 31, 2024

Balance Sheet total

€ 789.0 million

+ € 17.3 million

+ 2%

Equity

€ 402.7 million

- € 59 million

- 13%

Liabilities

€ 386.4 million

+ € 76 million

+ 25%

Equity Ratio

51.0%

- 8.9%

Non-current assets *vs.* Total equity and liabilities

86%

-2%

Cash & Cash Equivalents

€ 79.5 million

+ € 37.7 million

+ 90%

Cash-Flows and Working Capital

9M 2025

In € million	9M 2025	Remarks	Working Capital	Sept. 30, 2025
Net cash from operating activities	-3.7	-21.4m EBITDA 13.6m Trade receivables/payable 6.4m contract assets	Cash and cash equivalents	79.5
Net cash from investing activities	-19.3	-31.9m Development costs FYB206 12.5m Repayment loan Bioeq AG	Current receivables	10.1
Net cash from financing activities	60.8	68.6m Nordic Bond -8m Lease and Earn Out payments	Revenue accrual (contract assets)	6.3
Net increase (decrease) in cash and cash equivalents	37.7		Current liabilities / Accruals	-12.7
Cash and cash equivalents as of Jan. 1, 2025	41.9		Working Capital	83.2
Cash and cash equivalents as of Sept. 30, 2025	79.5	Thereof 5m as short-term investment		

Expectations for a strong Q4

FYB202 and FYB206 – as our major revenue drivers



Further
establishment
and ramp up of
revenues

FYB202 and FYB206
– very **well positioned** to
make a **significant**
contribution to **achieving**
our targets in the second
half of the year 2025 –
particularly in Q4



Potential licensing
with
commercialization
partners

2025 outlook – Guidance confirmed!

Guidance 2025	Revenue	EBITDA	Adjusted EBITDA	Working Capital
	55 to 65 € million	-20 to -10 € million	-20 to -10 € million	55 to 65 € million
Key financial Figures 9M 2025	Revenue	EBITDA	Adjusted EBITDA	Working Capital
	19.5 € million	-21.4 € million	-21.7 € million	83.2 € million
YE 2024	Revenue	EBITDA	Adjusted EBITDA	Working Capital
	69.6 € million	-13.7 € million	-1.6 € million	55.1 € million

Guidance 2025

Revenue:

- 9M revenue as expected, major revenue streams expected for Q4 2025
- Especially sales from FYB202 and FYB206 are expected to contribute

EBITDA:

- For Full Year expected within guidance

Adjusted EBITDA

- At Equity result catching up from H1 as expected
- Full Year At equity result unchanged expected to be +/- 0 and therewith Full Year adjusted EBITDA expected within guidance

Working Capital:

- As expected as of Sept. 30, 2025 after guidance adjustment in H1 2025
- Successful bond issue in July with significant impact on WC

Liquidity

- As of Sept. 30, 2025 total Cash reserves amounted to € 79.5m

Stable Guidance

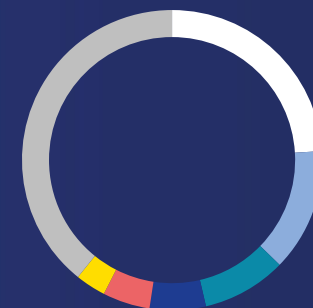
- Overall numbers are on track for 9M 2025
- Guidance 2025 confirmed

Formycon – stable Anchor Investors and increased Liquidity

- **Market Segment:** Frankfurt Stock Exchange Regulated Market (Prime Standard)
- **Uplisted to Prime Standard on Nov. 12, 2024, part of the SDAX since Dec. 23, 2024**
- **Registered capital:** € 17,672,927
Shares outstanding: 17,672,927 (w/o par value)
- **Market price / Market capitalization:** ~ € 422 million
- **Trading volume / Average share liquidity:**
 - **2025 YTD:** 40,540 shares/day
 - **2024:** 11,776 shares/day
- Successful issue & conclusion of **Nordic Bond** on July 9th 2025
 - Therefore accounting only from H2 2025 onwards, not visible in H1 Reporting
 - **ISIN / WKN: NO0013586024 / A4DFJH**

Shareholder Structure

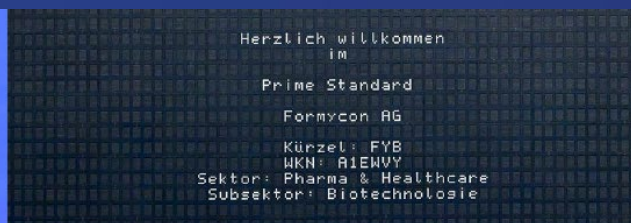
- ~ 24 % Santo Holding (Deutschland) GmbH
- ~ 13 % Wpart GmbH, Wen.Co Invest GmbH, Peter Wendeln
- ~ 9 % Gedeon Richter
- ~ 6 % Active Ownership
- ~ 5 % Detlef & Ursula Spruth
- ~ 3 % Stefan R.
- ~ 40 % Free Float**



** per definition of Deutsche Börse

Research coverage:

– Berenberg	<i>Buy</i>	– Metzler Capital Markets	<i>Buy</i>
– First Berlin	<i>Buy</i>	– M. M. Warburg	<i>Buy</i>
– Hauck Aufhäuser	<i>Buy</i>	– mwb Research	<i>Buy</i>
– HC Wainwright	<i>Buy</i>	– Oddo BHF	<i>Neutral</i>
– Jefferies	<i>Buy</i>	– Royal Bank of Canada	<i>Outperform</i>
– Kepler Cheuvreux	<i>Buy</i>		



Ready for more: Fully focused Pure-Play Biosimilar Company



WE CREATED
a strong Platform with
track record



WE HAVE all ingredients to
successfully fulfill our
mission



WE ACT in a highly
attractive market



WE ARE entering the next
stage of the Formycon
Growth Story

**WE ARE HAPPY TO ANSWER
YOUR QUESTIONS**

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